

NON-CONSOLIDATED BALANCE SHEETS

TOA CORPORATION
As of March 31, 2000 and 1999

| ASSETS | Millions of Japanese Yen | | Thousands of U.S. Dollars (Note 2) |
|---|--------------------------|------------------|---------------------------------------|
| | 2000 | 1999 | 2000 |
| Current assets: | | | |
| Cash and time deposits (Note 3) | ¥ 36,663 | ¥ 41,134 | \$ 345,875 |
| Marketable securities (Notes 4 and 5) | 13,842 | 15,643 | 130,586 |
| Notes and accounts receivable: | | | |
| Construction contracts accounts | 64,594 | 66,259 | 609,374 |
| Subsidiaries and affiliates | 4,958 | 4,854 | 46,770 |
| Others | 15,482 | 13,506 | 146,051 |
| Allowance for doubtful accounts | (1,830) | (2,005) | (17,262) |
| Inventories, principally real estate for sale (Note 5) | 12,588 | 12,948 | 118,757 |
| Deferred income taxes | 3,835 | — | 36,179 |
| Cost on contracts in progress | 63,375 | 60,144 | 597,881 |
| Prepaid expenses and other current assets | 6,961 | 4,973 | 65,674 |
| Total current assets | <u>220,468</u> | <u>217,456</u> | <u>2,079,885</u> |
| Investments and other assets: | | | |
| Investments in and long-term loans to subsidiaries and affiliates | 3,219 | 4,579 | 30,365 |
| Investments in securities | 3,248 | 3,311 | 30,641 |
| Deferred income taxes | 2,690 | — | 25,377 |
| Long-term loans | 563 | 426 | 5,309 |
| Other investments | 5,152 | 6,606 | 48,609 |
| Other assets | 1,884 | 2,323 | 17,776 |
| Total investments and other assets | <u>16,756</u> | <u>17,245</u> | <u>158,077</u> |
| Property, plant and equipment, at cost: | | | |
| Land | 25,593 | 25,897 | 241,441 |
| Buildings and structures | 15,706 | 15,974 | 148,173 |
| Machinery and equipment | 4,972 | 5,324 | 46,910 |
| Vessels | 14,137 | 13,927 | 133,364 |
| Construction in progress | 809 | 225 | 7,630 |
| Total property, plant and equipment | <u>61,217</u> | <u>61,347</u> | <u>577,518</u> |
| Less accumulated depreciation | <u>(21,803)</u> | <u>(20,718)</u> | <u>(205,685)</u> |
| Property, plant and equipment—net | <u>39,414</u> | <u>40,629</u> | <u>371,833</u> |
| Total | <u>¥ 276,638</u> | <u>¥ 275,330</u> | <u>\$2,609,795</u> |

The accompanying notes to the financial statements are an integral part of these statements.



| LIABILITIES AND SHAREHOLDERS' EQUITY | Millions of Japanese Yen | | Thousands of U.S. Dollars (Note 2) |
|--|--------------------------|-----------------|--|
| | 2000 | 1999 | |
| | | | |
| Current liabilities: | | | |
| Short-term borrowing (Note 5) | ¥ 42,277 | ¥ 42,762 | \$ 398,840 |
| Current portion of long-term debt (Note 5) | 4,532 | 3,744 | 42,755 |
| Commercial paper | — | 1,000 | — |
| Notes and accounts payable: | | | |
| Contract costs | 72,642 | 67,759 | 685,298 |
| Subsidiaries and affiliates | 11,023 | 9,704 | 103,992 |
| Others | 3,559 | 9,130 | 33,572 |
| Accrued income taxes | 2,275 | 444 | 21,466 |
| Advances on contracts in progress | 47,644 | 49,803 | 449,473 |
| Other current liabilities | 11,334 | 12,900 | 106,929 |
| Total current liabilities | <u>195,286</u> | <u>197,246</u> | <u>1,842,325</u> |
| Long-term debt (Note 5) | 26,180 | 31,712 | 246,976 |
| Accrued severance indemnities | 4,901 | 4,317 | 46,236 |
| Other long-term liabilities | 181 | 198 | 1,711 |
| Total liabilities | <u>226,548</u> | <u>233,473</u> | <u>2,137,248</u> |
| Shareholders' equity: | | | |
| Common stock, ¥50 par value: | | | |
| Authorized—600,000,000 shares | | | |
| Issued—199,401,173 shares at March 31, 2000 and 1999 | 16,469 | 16,469 | 155,373 |
| Additional paid-in capital | 15,582 | 15,582 | 147,001 |
| Legal reserve | 2,032 | 1,972 | 19,162 |
| Retained earnings | 16,007 | 7,834 | 151,011 |
| Total shareholders' equity | <u>50,090</u> | <u>41,857</u> | <u>472,547</u> |
| Commitments and contingent liabilities | | | |
| Total | <u>¥276,638</u> | <u>¥275,330</u> | <u>\$ 2,609,795</u> |

The accompanying notes to the financial statements are an integral part of these statements.