

# FINANCIAL HIGHLIGHTS

## TOA CORPORATION and its consolidated subsidiaries

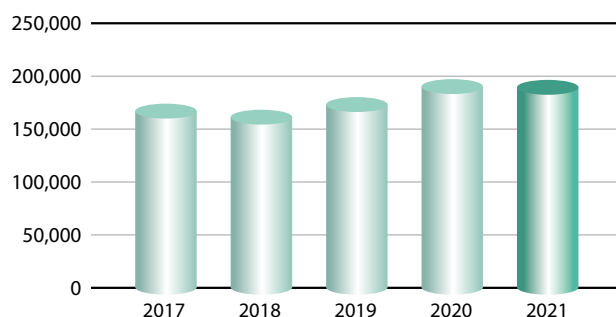
Years ended March 31,	Millions of Japanese Yen					Thousands of U.S. Dollars (Note)
	2017	2018	2019	2020	2021	2021
	<b>Consolidated</b>					
<b>For the year:</b>						
Net sales	¥ 167,200	¥ 161,045	¥ 173,692	¥ 190,278	¥ 189,712	\$ 1,724,655
Profit (loss) before income taxes	▲10,018	2,557	4,273	7,575	10,177	92,525
Profit (loss) attributable to owners of parent	▲7,438	1,750	3,072	5,007	6,859	62,359
<b>At year-end:</b>						
Total assets	183,735	190,276	202,514	202,657	204,200	1,856,369
Net assets	64,958	67,747	68,845	69,166	76,175	692,502
Property, plant and equipment-net	27,651	26,673	28,049	29,405	34,745	315,868

	Yen					U.S. Dollars
<b>Per share of common stock:</b>						
Net income (loss)	¥▲355.86	¥ 83.74	¥ 147.00	¥ 244.65	¥ 350.63	\$ 3.187
Cash dividends	—	20.0	30.0	50.0	80.0	0.72
Net assets	3,082.45	3,214.86	3,263.98	3,492.34	3,946.12	35.873

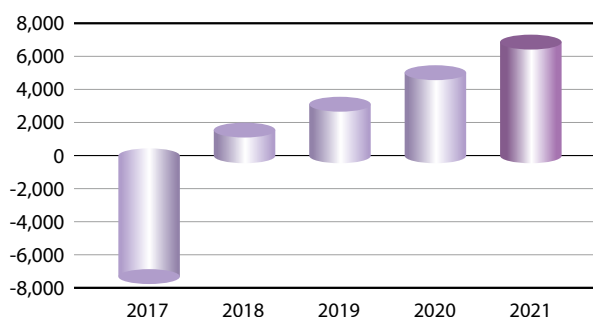
Note: The amount in U.S. dollars was converted at the rate of ¥110=US\$1, the effective rate at March 31, 2021.

The Company completed a reverse stock split of its common stock, at ratio of 1 share for 10 shares on October 1, 2016.

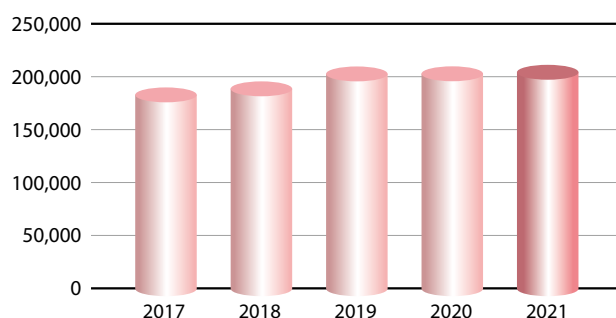
**Net sales** (Unit: Millions of Yen)



**Net income** (Unit: Millions of Yen)



**Total assets** (Unit: Millions of Yen)



**Net assets** (Unit: Millions of Yen)

